# **Children & Young People Services**



# **Corporate Parenting**Monthly Performance Report

As at Month End: February 2017

Please note: Data reports are not dynamic. Although care is taken to ensure data is as accurate as possible every month, delays in data input can result in changes in figures when reports are re-run retrospectively. To combat this <u>at least</u> two individual months data is rerun for each indicator. **In addition the data migration undertaken to facilitate the implementation of the new social care (LCS) and early help (EHM) systems at the end of October 2016 will have impacted on the data validity and recording processes.** Therefore there may be data discrepancies present when comparing this report to that of the previous month.

**Document Details Status:** Issue 1

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\*'DOT' - Direction of travel represents the direction of 'performance' since the previous month with reference to the polarity of 'good' performance for that measure. Colours have been added to help distinguish better and worse performance. Key Below;-

- increase in numbers (no good/bad performance)

......

- improvement in performance
 - decline in performance but still within limits of target

no movement but within limits of target

- stable with last month (no good/bad performance)
 - decrease in numbers (no good/bad performance)

- decline in performance, not on target

- no movement, not on target

|            | NO.  | INDICATOR  | GOOD          | DATA                        |        |        | 2016 / 17 | 7     |                | DOT                 |               | Target                    | and Tol           | Target and Tolerances  |         | ON YR TR | END     | LATE              | ST BENC            | HMARKING | G - 2014/15                |
|------------|------|--|---------------|-----------------------------|--------|--------|-----------|-------|----------------|---------------------|---------------|---------------------------|-------------------|------------------------|---------|----------|---------|-------------------|--------------------|----------|----------------------------|
|            | NO.  | INDICATOR  | PERF IS       | NOTE<br>(Monthly)           | Dec-16 | Jan-17 | Feb-17    | YTD   | DATA NOTE      | (Month on<br>Month) | (in<br>month) | Red                       | Amber             | Target<br>Green        | 2013/14 | 2014/15  | 2015/16 | STAT<br>NEIGH AVE | BEST STAT<br>NEIGH | NAT AVE  | NAT TOP QTILE<br>THRESHOLD |
|            | 6.1  | Number of Looked After Children  | Info          | Count                       | 484    | 471    | 485       |       |                | <b>^</b>            |               |                           |                   | n/a                    |         | 407      | 432     |                   |                    |          |                            |
|            | 6.2  | Rate of Looked After Children per 10,000 population aged under 18  | Info          | Rate per<br>10,000          | 85.9   | 83.6   | 86.1      |       |                | <b>1</b>            |               | more than<br>+/-5         | +/-5              | up to +/-<br>2 of 73.5 | 70      | 70       | 76.6    | 75.8              | 56.0               | 60.0     | -                          |
|            | 6.3  | Admissions of Looked After Children  | Info          | Count                       | 21     | 9      | 26        | 244   | Financial Year | <b>^</b>            |               |                           |                   | n/a                    | 147     | 175      | 208     |                   |                    |          |                            |
|            | 6.4  | Number of children who have ceased to be Looked After Children   | High          | Count                       | 17     | 21     | 12        | 193   | Financial Year | Ψ                   |               |                           |                   | n/a                    | 136     | 160      | 192     |                   |                    |          |                            |
| 7          | 6.5  | Percentage of LAC who have ceased to be looked after due to permanence (Special Guardianship Order, Residence Order, Adoption) | High          | Percentage                  | 29.4%  | 45.0%  | 10.0%     | 23.2% | Financial Year | Ψ                   |               | <33%                      | 33%>              | 35%+                   | 40.4%   | 37.5%    | 40.1%   |                   |                    |          |                            |
| CHILDREN   | 6.6  | Percentage of LAC who have ceased to be looked after due to a Special<br>Guardianship Order                                    | High          | Percentage                  | 17.6%  | 0.0%   | 10.0%     | 8.3%  | Financial Year | <b>^</b>            |               | ra                        | ange to be        | set                    |         |          |         |                   |                    |          |                            |
| 불          | 6.7  | LAC cases reviewed within timescales   | High          | Percentage                  | 99.1%  | 97.6%  | 98.5%     | 96.9% | Financial Year | <b>1</b>            |               | <90%                      | 90%>              | 95%+                   | 98.6%   | 94.9%    | 83.3%   |                   |                    |          |                            |
| TER C      | 6.8  | % of children adopted  | High          | Percentage                  | 5.9%   | 42.9%  | 8.3%      | 15.0% | Financial Year | Ψ.                  | YTD           | <20%                      | 20%>              | 22.7%<br>+             | 26.5%   | 26.3%    | 22.9%   | 18.8%             | 27.0%              | 15.0%    | 21.0%                      |
| il.        | 6.9  | Health of Looked After Children - up to date Health Assessments  | High          | Percentage                  | 94.8%  | 93.8%  | 90.5%     |       |                | <u> </u>            |               | <90%                      | 90%>              | 95%+                   | 82.7%   | 81.4%    | 92.8%   |                   |                    |          |                            |
| ED A       | 6.10 | Health of Looked After Children - up to date Dental Assessments  | High          | Percentage                  | 68.6%  | 67.3%  | 65.6%     |       |                | <b>4</b>            |               | <90%                      | 90%>              | 95%+                   | 42.5%   | 58.8%    | 94.5%   |                   |                    |          |                            |
| LOOKED     |      | Health of Looked After Children - Initial Health Assessments carried out within 20 working days                                | High          | Percentage                  | 12.5%  | 0.0%   | 20.0%     |       |                | Ψ                   |               | ra                        | ange to be        | set                    |         |          |         |                   |                    |          |                            |
| 2          |      | % of LAC with a PEP  | High          | Percentage                  | 92.5%  | 95.4%  | 93.6%     |       |                | <u> </u>            |               | <90%                      | 90%>              | 95%+                   | 65.7%   | 68.7%    | 97.8%   |                   |                    |          |                            |
|            | 6.13 | % of LAC with up to date PEPs  | High          | Percentage                  | 83.1%  | 76.9%  | 54.0%     |       |                | Ψ                   |               | <90%                      | 90%>              | 95%+                   | 72.9%   | 71.4%    | 95.0%   |                   |                    |          |                            |
|            | 6.14 | % of eligible LAC with an up to date plan  | High          | Percentage                  | 55.7%  | 78.4%  | 77.6%     | 64.1% | Financial Year | Ψ                   |               | <93%                      | 93%>              | 95%+                   | 67.0%   | 98.8%    | 98.4%   |                   |                    |          |                            |
|            | 6.15 | % of completed LAC visits which were completed within timescale -<br>National Minimum standard                                 | High          | Percentage                  | 93.2%  | 85.5%  | 87.9%     |       |                | <b>^</b>            |               | <95%                      | 95%>              | 98%+                   |         | 94.9%    | 98.1%   |                   |                    |          |                            |
|            |      | % of completed LAC visits which were completed within timescale -  | High          | Percentage                  | 82.4%  | 79.5%  | 81.5%     | 60.0% | Financial Year | <b>^</b>            |               | <85%                      | 85%>              | 90%+                   |         | 64.0%    | 80.2%   |                   |                    |          |                            |
|            |      | Number of care leavers   | Info          | Count                       | 223    | 224    | 223       |       |                | <b>→</b>            |               |                           |                   | n/a                    |         | 183      | 197     |                   |                    |          |                            |
| RE<br>/ERS | 7.2  | % of eligible LAC with an up to date pathway plan  | High          | Percentage                  | -      | -      | -         |       |                |                     |               | <93%                      | 93%>              | 95%+                   |         | 69.8%    | 97.5%   |                   |                    |          |                            |
| CAI        | 7.3  | % of care leavers in suitable accommodation  | High          | Percentage                  | 97.3%  | 95.1%  | 98.2%     |       |                |                     |               | <95%                      | 95%>              | 98%+                   | 96.3%   | 97.8%    | 96.5%   | 85.1%             | 98.0%              | 81.0%    | 90.0%                      |
|            | 7.4  | % of care leavers in employment, education or training   | High          | Percentage                  | 71.3%  | -      | -         |       |                |                     |               | <70%                      | 70%>              | 72%+                   | 52.3%   | 71.0%    | 68.0%   | 50.4%             | 76.0%              | 48.0%    | 56.0%                      |
| SE         | 8.1  | % of long term LAC in placements which have been stable for at least 2 years   | High          | Percentage                  | 67.6%  | 66.7%  | 65.5%     |       |                | <b>4</b>            |               | <68%                      | 68%>              | 70%+                   | 68.8%   | 71.9%    | 72.7%   | 68.2%             | 79.0%              | 68.0%    | 72.0%                      |
| ME         | 8.2  | % of LAC who have had 3 or more placements - rolling 12 months   | Low           | Percentage                  | 13.2%  | 12.3%  | 10.9%     |       |                | <b>^</b>            |               | 12%+                      | 12%<              | 9.6%<                  | 11.2%   | 12.0%    | 11.9%   | 9.2%              | 6.0%               | 10.0%    | 8.0%                       |
| PLACEMENTS | 8.3  | % of LAC in a family Based setting (Corporate Plan 2016 Indicator)   | High          | Percentage                  | 80.2%  | 83.5%  | 84.0%     |       |                | <b>^</b>            |               | range t                   | to be set         | 87.5%<br>>             |         |          |         |                   |                    |          |                            |
| <u>7</u>   | 8.4  | % of LAC placed with parents or other with parental responsibility (P1)  | Low           | Percentage                  | 6.0%   | 6.1%   | 5.9%      |       |                | <b>^</b>            |               | ra                        | ange to be        | set                    |         |          |         |                   |                    |          |                            |
| SNS        | 9.1  | % of adoptions completed within 12 months of SHOBPA  | High          | Percentage                  | 0.0%   | 33.3%  | 0.0%      | 41.4% | Financial Year | Ψ                   | YTD           | <83%                      | 83%>              | 85%+                   | 55.6%   | 84.6%    | 53.5%   |                   |                    |          |                            |
| ADOPTIONS  | 9.2  | Average number of days between a child becoming Looked After and having a adoption placement (A1) (Rolling 12 months)          | Low           | Rolling year -<br>ave count | 335.7  | 368.8  | 374.7     |       | Rolling Year   | ψ                   | YTD           | 511+                      | 511<              | 487<                   | 661     | 417.5    | 338.5   | 546.5             | 336.0              | 593.0    | 520.0                      |
| ADO        | 9.3  | Average number of days between a placement order and being matched with an adoptive family (A2) (Rolling 12 months)            | Low           | Rolling year -<br>ave count | 221.3  | 211.0  | 208.4     |       | Rolling Year   | <b>^</b>            | YTD           | 127+                      | 127<              | 121<                   | 315     | 177.3    | 137.9   | 220.6             | 47.0               | 223.0    | 172.0                      |
| OAD        | 10.2 | Maximum caseload of social workers in LAC  | Low           | Average count               | 19     | 18     | 17        |       |                | <b>^</b>            |               | 21+                       | 20<               | 18<                    |         |          |         |                   |                    |          |                            |
| CASELOAD   | 10.3 | Average number of cases per qualified social worker in LAC   | Within Limits | Average count               | 12.5   | 12.9   | 11        |       |                | Ψ                   |               | over 1%<br>above<br>range | 1% above<br>range | 14-20                  |         |          |         |                   |                    |          |                            |

## LOOKED AFTER CHILDREN

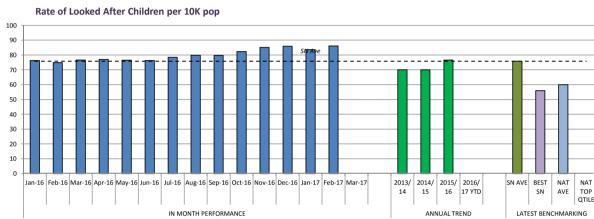
**DEFINITION** 

Children in care or 'looked after children' are children who have become the responsibility of the local authority. This can happen voluntarily by parents struggling to cope or through an intervention by children's services because a child is at risk of significant harm.

FRFORMANCE

The overall trend of admissions to care continues to rise. In the last four months we have seen a significant rise of children (stock) with the number of children leaving care being lower than those being admitted to care (flow). The overall rate for Rotherham remains significantly higher than that of our statistical neighbours. Outcomes are rarely improved for young people coming into care in adolescence who make up the most significant proportion of our care population. Work has commenced to develop a range of services that will address this such as an Edge of Care intervention team, Family Group Conferencing and an expanded Therapeutic Team. This will enable more adolescents to remain and/or return home. It is not unusual for numbers of LAC in an authority in intervention to rise as action is taken to address cases which have been drifting previously. The rise in the numbers of care proceedings in Rotherham is testimony to this happening locally. There is no feedback from the courts to suggest that any children are being brought before them unnecessarily.

|                        |                  | 6.2  | 6.1              | 6.3                                       | 6.4  |
|------------------------|------------------|--|------------------|---|--|
|                        |                  | Rate of<br>children<br>looked after<br>per 10K pop | Number of<br>LAC | Admissions<br>of children<br>looked after | No. of<br>children who<br>have ceased<br>to be LAC |
|                        | Jan-16           | 76.2   | 430              | 10  | 15   |
|                        | Feb-16           | 74.8   | 422              | 19  | 9  |
|                        | Mar-16           | 76.6   | 432              | 20  | 13   |
|                        | Apr-16           | 77.0   | 434              | 17  | 17   |
| CE                     | May-16           | 76.5   | 431              | 18  | 21   |
| IN MONTH PERFORMANCE   | Jun-16           | 76.3   | 430              | 18  | 19   |
| -or                    | Jul-16           | 78.4   | 442              | 21  | 9  |
| PERI                   | Aug-16           | 79.8   | 450              | 30  | 22   |
| E                      | Sep-16           | 79.7   | 449              | 24  | 25   |
| MON                    | Oct-16           | 82.3   | 464              | 30  | 15   |
| Z                      | Nov-16           | 85.2   | 480              | 30  | 15   |
|                        | Dec-16           | 85.9   | 484              | 21  | 17   |
|                        | Jan-17           | 83.6   | 471              | 9   | 21   |
|                        | Feb-17           | 86.1   | 485              | 26  | 12   |
|                        | Mar-17           |  |                  |   |  |
|                        | 2013/ 14         | 70.0   |                  | 147                                       | 136  |
| AL<br>ID               | 2014/ 15         | 70.0   |                  | 175                                       | 160  |
| ANNUAL<br>TREND        | 2015/ 16         | 76.6   | 432              | 208                                       | 192  |
| 4 <sup>-</sup>         | 2016/ 17 YTD     |  | 485              | 244                                       | 193  |
| Ş                      | SN AVE           | 75.8   |                  |   |  |
| ST                     | BEST SN          | 56.0   |                  |   |  |
| LATEST<br>BENCHMARKING | NAT AVE          | 60.0   |                  |   |  |
| BEI                    | NAT TOP<br>QTILE | -  |                  |   |  |





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# PLANS - IN DATE

DEFINITION

A child's plan is to be developed for an individual child if they have a "wellbeing need" that requires a targeted intervention. Each type of plan has a completion target.

When a Looked After Child reaches 16 years and 3 months they become eligible for a 'Pathway Plan' - this plan focuses on preparing a young person for adulthood and their future (For example; future accommodation, post 16 Education/Training and Employment)

NCE ANALYS

Creation of a new plan on the system is a far more intensive piece of work than on the previous system as the new database will contain the full content of the plan and not just the date. However once the first plan is created any subsequent plans are much easier to update. As the previous system data was unable to be migrated teams had to 'start again' with plan creation and continue to input the backlog of plans.

The LAC team performance did improve towards the back end of January, the start of February (10.02.17 - 80%) but it has seen a fall again at the end of February. It is known that this is being affected by a backlog of outstanding reviews which need completing before plans can start. This is still being monitored via operational performance meetings.

DATA NOTE: Issues identified in previous reports have now been rectified and the December, January & February data has been updated.

|                      |        | 6.14   |  |  |  |  |
|----------------------|--------|--|--|--|--|--|
|                      |        | LAC with an up to date plan                    |  |  |  |  |
|                      | Jan-16 | 98.6%  |  |  |  |  |
|                      | Feb-16 | 97.7%  |  |  |  |  |
|                      | Mar-16 | 98.4%  |  |  |  |  |
|                      | Apr-16 | 96.0%  |  |  |  |  |
| CE                   | May-16 | 98.4%  |  |  |  |  |
| IN MONTH PERFORMANCE | Jun-16 | 99.5%  |  |  |  |  |
| FORI                 | Jul-16 | 98.4%  |  |  |  |  |
| PERI                 | Aug-16 | 96.4%  |  |  |  |  |
| E                    | Sep-16 | 95.3%  |  |  |  |  |
| MON                  | Oct-16 | Data was unable to be<br>migrated and is being |  |  |  |  |
| Z                    | Nov-16 | manually updated                               |  |  |  |  |
|                      | Dec-16 | 55.7%  |  |  |  |  |
|                      | Jan-17 | 78.4%  |  |  |  |  |
|                      | Feb-17 | 77.6%  |  |  |  |  |
|                      | Mar-17 |  |  |  |  |  |
|                      |        |  |  |  |  |  |

| TREND  | 2013/14      | 67.0% |  |  |  |
|--------|--------------|-------|--|--|--|
|        | 2014/ 15     | 98.8% |  |  |  |
| ANNUAL | 2015/ 16     | 98.4% |  |  |  |
| ANA    | 2016/ 17 YTD |       |  |  |  |

| ING | SN AVE           |  |
|-----|------------------|--|
| EST | BEST SN          |  |
| FA  | NAT AVE          |  |
| BEN | NAT TOP<br>QTILE |  |



#### **LOOKED AFTER CHILDREN - REVIEWS & VISITS**

The purpose of LAC review meeting is to consider the plan for the welfare of the looked after child and achieve Permanence for them within a timescale that meets their needs. The review is chaired by an Independent Reviewing Officer (IRO)

#### DEFINITION

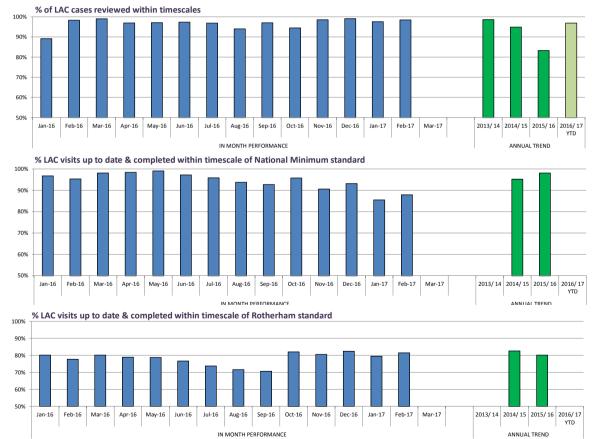
The LA is also responsible for appointing a representative to visit the child wherever he or she is living to ensure that his/her welfare continues to be safeguarded and promoted. The minimum national timescales for visits is within one week of placement, then six weekly until the child has been in placement for a year and the 12 weekly thereafter. Rotherham have set a higher standard of within first week then four weekly thereafter until the child has been permanently matched to the placement.

ERFORMANCE

Current performance on LAC visits are monitored by the head of service daily and at weekly performance meeting. Any visit exceeding statutory minimum timescales is examined on a child by child basis to ensure they have been subsequently visited and to ensure the reason for lateness is understood. In addition to statutory minimum standards, Rotherham has set a local standard that exceeds the National one, performance in relation to local standard is still not good enough and will continue to be the focus of sustained management attention. There are some children in care however who are visited more often than the Rotherham standard according to their need at any particular time. There is now a clear process in place for social workers to ensure the Rotherham standard is proportionate to need but remains within the national standard. This will ensure that those LAC in greatest need receive appropriate levels of social workers support. Lac cases reviewed on time remains good.

Lac visits on time remain an area of concern due to the high turnover of staff . this should improve after this latest round of recruitment which is starting to see a move to increase the ratio of permanent staff

|                      |              |          | 6.                              | 7       | 6.15  | 6.16  |   |
|----------------------|--------------|----------|---------------------------------|---------|---|---|---|
|                      |              | rev<br>v | o. LA<br>ases<br>view<br>vithin | ed<br>n | % of LAC<br>cases<br>reviewed<br>within<br>timescales | % LAC visits up<br>to date &<br>completed within<br>timescale of<br>National<br>Minimum<br>standard | % LAC visits up<br>to date &<br>completed within<br>timescale of<br>Rotherham<br>standard |
|                      | Jan-16       | 74       | of                              | 83      | 89.2%   | 96.8%   | 80.2%   |
|                      | Feb-16       | 114      | of                              | 116     | 98.3%   | 95.3%   | 77.8%   |
|                      | Mar-16       | 104      | of                              | 105     | 99.0%   | 98.1%   | 80.2%   |
|                      | Apr-16       | 96       | of                              | 99      | 97.0%   | 98.4%   | 78.9%   |
| 뜅                    | May-16       | 101      | of                              | 104     | 97.1%   | 99.1%   | 78.8%   |
| IN MONTH PERFORMANCE | Jun-16       | 111      | of                              | 114     | 97.4%   | 97.2%   | 76.7%   |
| FOR                  | Jul-16       | 93       | of                              | 96      | 96.9%   | 95.9%   | 73.8%   |
| E                    | Aug-16       | 79       | of                              | 84      | 94.0%   | 93.8%   | 71.6%   |
| 屋                    | Sep-16       | 98       | of                              | 101     | 97.0%   | 92.7%   | 70.7%   |
| MON                  | Oct-16       | 188      | of                              | 199     | 94.5%   | 95.8%   | 82.0%   |
| ₹                    | Nov-16       | 133      | of                              | 135     | 98.5%   | 90.6%   | 80.5%   |
|                      | Dec-16       | 107      | of                              | 108     | 99.1%   | 93.2%   | 82.4%   |
|                      | Jan-17       | 81       | of                              | 83      | 97.6%   | 85.5%   | 79.5%   |
|                      | Feb-17       | 66       | of                              | 67      | 98.5%   | 87.9%   | 81.5%   |
|                      | Mar-17       |          |                                 |         |   |   |   |
| N.                   | 2013/ 14     |          |                                 |         | 98.6%   |   |   |
| IR                   | 2014/ 15     |          |                                 |         | 94.9%   | 95.2%   | 82.6%   |
| ANNUAL TREND         | 2015/ 16     |          |                                 |         | 83.3%   | 98.1%   | 80.2%   |
| ANN                  | 2016/ 17 YTD |          |                                 |         | 96.9%   |   |   |



#### LOOKED AFTER CHILDREN - PLACEMENTS

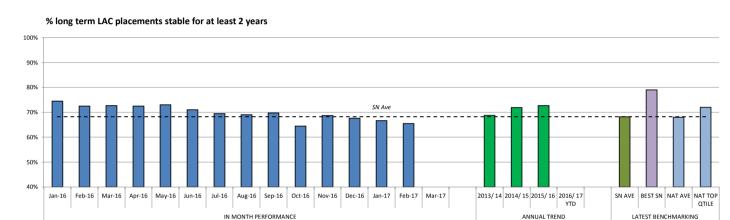
DEFINITION

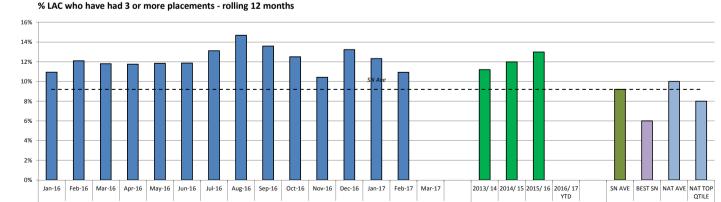
A LAC placement is where a child has become the responsibility of the local authority (LAC) and is placed with foster carers, in residential homes or with parents or other relatives.

ORMANCE JALYSIS The February performance for children who have had three or more placement moves has seen a further improvement, whilst it has reduced, it continues to be higher than all other benchmarks. Our target of reducing to less than 10% remains and is still achievable.

The number of children who experience a stable placement for over two years is just below that of our statistical neighbours and the national average. These two statistics could suggest that we need to improve our preventative work to reduce initial placement disruption. If a child experiences a disruption they are more likely to disrupt again. It will also be important to consider the impact of our return home programme our wish to return children to live in rotherham which will increase the number of children experiencing placement moves. There is good progress being made in reducing the numbers of children placed in residential care. While the change for them signifies a disruption, and will have some impact on these performance measures, they are only being moved if the new arrangement is demonstrably in their best long term interests. The Fostering Allowance and Support Scheme has recently been approved which should increase the growth of in-house foster carers. This in turn will support placement stability - a recent audit evidenced that over the past six months 18 Independent Fostering Agency placements disrupted whilst only four in-house placements disrupted over the same period. Whilst there can be no direct correlation more in-house placements should support placement stability. In addition the proposed expansion of the in-house LAC therapy team should also ensure greater support to carers and intern the stability of the placement.

|                        |                  |                           |        | 8.1              |  |            |                                       | 8.            | 2  |
|------------------------|------------------|---------------------------|--------|------------------|--|------------|---------------------------------------|---------------|--|
|                        |                  | No. of<br>LAC p<br>stable | olacer | nents<br>t least | % long term<br>LAC<br>placements<br>stable for at<br>least 2 years | plac<br>ro | LAC<br>had<br>more<br>emen<br>lling 1 | 3 or<br>its - | % LAC who<br>have had 3 or<br>more<br>placements -<br>rolling 12<br>months |
|                        | Jan-16           | 108                       | of     | 145              | 74.5%  | 47         | of                                    | 430           | 10.9%  |
|                        | Feb-16           | 108                       | of     | 149              | 72.5%  | 51         | of                                    | 422           | 12.1%  |
|                        | Mar-16           | 109                       | of     | 150              | 72.7%  | 51         | of                                    | 432           | 11.8%  |
|                        | Apr-16           | 103                       | of     | 142              | 72.5%  | 51         | of                                    | 434           | 11.8%  |
| <u>S</u>               | May-16           | 103                       | of     | 141              | 73.0%  | 51         | of                                    | 431           | 11.8%  |
| IN MONTH PERFORMANCE   | Jun-16           | 98                        | of     | 138              | 71.0%  | 51         | of                                    | 430           | 11.9%  |
| POR                    | Jul-16           | 98                        | of     | 141              | 69.5%  | 58         | of                                    | 442           | 13.1%  |
| PER                    | Aug-16           | 98                        | of     | 142              | 69.0%  | 66         | of                                    | 450           | 14.7%  |
| Ē                      | Sep-16           | 99                        | of     | 142              | 69.7%  | 61         | of                                    | 449           | 13.6%  |
| MON                    | Oct-16           | 136                       | of     | 211              | 64.5%  | 58         | of                                    | 464           | 12.5%  |
| Z                      | Nov-16           | 101                       | of     | 147              | 68.7%  | 50         | of                                    | 480           | 10.4%  |
|                        | Dec-16           | 98                        | of     | 145              | 67.6%  | 64         | of                                    | 484           | 13.2%  |
|                        | Jan-17           | 94                        | of     | 141              | 66.7%  | 58         | of                                    | 471           | 12.3%  |
|                        | Feb-17           | 93                        | of     | 142              | 65.5%  | 53         | of                                    | 485           | 10.9%  |
|                        | Mar-17           |                           |        |                  |  |            |                                       |               |  |
|                        | 2013/14          | 108                       | of     | 157              | 68.8%  | 44         | of                                    | 393           | 11.2%  |
| NP G                   | 2014/ 15         | 110                       | of     | 153              | 71.9%  | 49         | of                                    | 409           | 12.0%  |
| ANNUAL<br>TREND        | 2015/ 16         | 109                       | of     | 150              | 72.7%  | 56         | of                                    | 431           | 13.0%  |
|                        | 2016/ 17 YTD     | ·                         |        |                  |  |            |                                       |               |  |
| NG                     | SN AVE           |                           |        |                  | 68.2%  |            |                                       |               | 9.2%   |
| LATEST<br>BENCHMARKING | BEST SN          |                           |        |                  | 79.0%  |            |                                       |               | 6.0%   |
| N C F                  | NAT AVE          |                           |        |                  | 68.0%  |            |                                       |               | 10.0%  |
| BE                     | NAT TOP<br>QTILE |                           |        |                  | 72.0%  |            |                                       |               | 8.0%   |





ANNUAL TREND

LATEST BENCHMARKING

Corporate Parenting Performance - Feb 2017

IN MONTH PERFORMANCE

#### LOOKED AFTER CHILDREN - HEALTH

DEFINITION

Local authorities have a duty to safeguard and to promote the welfare of the children they look after, therefore the local authority should make arrangements to ensure that every child who is looked after has his/her health needs fully assessed and a health plan clearly set out.

RFORMANCE ANALYSIS

Performance in relation to health and dental assessments was poor and has been the focus of concerted joint effort and has shown improvement. Close monitoring means that any dips in performance are understood. The overall number of health assessments completed remains at a good level and the number of initial health assessments has risen. This is due to the access health services have to the new case management system that has improved the administration of the process. From our reviews we know that in the main, those not having health or dental checks are the older young people who are recorded as 'refuses'. This is no longer going to be accepted on face value and we will be actively exploring with health colleagues how we can promote the reviews as something useful and 'young person friendly'. This will focus on the things that interest most young people such as weight, hair and skin as well as other aspects of health. We will also make sure that we are creative in thinking about how we can actively engage young people and 'reach out' to them rather than expecting them to attend a standard clinic appointment. Performance will continue to be very closely monitored. Health colleagues have identified that early contact in a non-clinical setting may prove to be the best way to sustain young people engagement in the process. As a result they will be running a pilot whereby they visit newly admitted young people in their placement to support them to attend their health assessment. Joint intervention between Health and LAC Head of Service to support locality teams to better performance in respect of Initial Health Assessments.

|                        |                  | 6.9                                      | 6.1                                      | 6.11  | Health of LAC - Health Assessments   |
|------------------------|------------------|--|--|---|--|
|                        |                  | Health of LAC -<br>Health<br>Assessments | Health of LAC -<br>Dental<br>Assessments | Health of LAC -<br>Initial Health<br>Assessments In<br>Time | 90%<br>90%<br>70%  |
|                        | Jan-16           | 88.7%                                    | 70.5%                                    | 22.2%   | 50%  |
|                        | Feb-16           | 89.3%                                    | 64.7%                                    | 29.4%   | 40%  |
|                        | Mar-16           | 92.1%                                    | 86.6%                                    | 0.0%  |  |
|                        | Apr-16           | 92.9%                                    | 65.3%                                    | 0.0%  |  |
| 핑                      | May-16           | 92.8%                                    | 67.2%                                    | 20.0%   | Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Feb-17 Mar-17 2013/14 2014/15 2015/16 2016/17 YTD |
| MONTH PERFORMANCE      | Jun-16           | 91.8%                                    | 69.9%                                    | 40.0%   | Health of LAC - Dental Assessments   |
| S.                     | Jul-16           | 92.2%                                    | 71.4%                                    | 37.5%   | 100%   |
| H                      | Aug-16           | 94.3%                                    | 71.3%                                    | 20.0%   | 90%  |
| 돝                      | Sep-16           | 94.0%                                    | 70.6%                                    | 20.0%   | 70%  |
| MON                    | Oct-16           | 95.7%                                    | 69.5%                                    | 9.1%  | 60%  |
| 롣                      | Nov-16           | 95.9%                                    | 69.1%                                    | 10.0%   |  |
|                        | Dec-16           | 94.8%                                    | 68.6%                                    | 12.5%   | 30% 20%  |
|                        | Jan-17           | 93.8%                                    | 67.3%                                    | 0.0%  |  |
|                        | Feb-17           | 90.5%                                    | 65.6%                                    | 20.0%   | 0% Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Feb-17 Mar-17 2013/14/2014/15/2015/16/2016/17  |
|                        | Mar-17           |  |  |   |  |
|                        |                  |  |  |   | Health of LAC - Initial Health Assessments In Time   |
| S S                    | 2013/ 14         | 82.7%                                    | 42.5%                                    | 16.5%   | 40%  |
| ¥.                     | 2014/ 15         | 81.4%                                    | 58.8%                                    | 16.1%   | 35%  |
| ANNUAL TREND           | 2015/ 16         | 92.8%                                    | 95.0%                                    | 6.4%  | 30%  |
| AN AN                  | 2016/ 17 YTD     |  |  | 12.7%   | 20%  |
|                        |                  | •  |  |   | 15%  |
| NG                     | SN AVE           |  |  |   | 10%  |
| ST                     | BEST SN          |  |  |   | 0%   |
| LATEST<br>BENCHMARKING | NAT AVE          |  |  |   | Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Feb-17 Mar-17 2013/14 2014/15 2015/16 2016/17 YTD |
| BEN                    | NAT TOP<br>QTILE |  |  |   | IN MONTH PERFORMANCE ANNUAL TREND  |

## LOOKED AFTER CHILDREN - PERSONAL EDUCATION PLANS

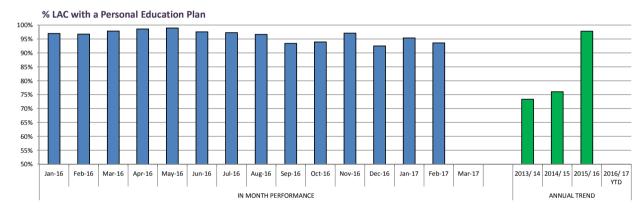
DEFINITION

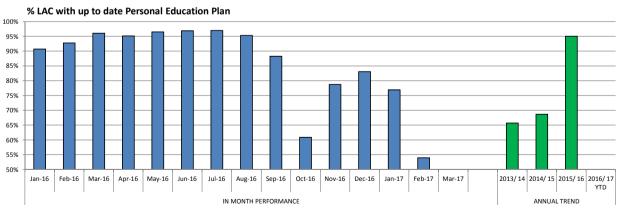
A personal education plan (PEP) is a school based meeting to plan for the education of a child in care. The government have made PEPs a statutory requirement for children in care to help track and promote their achievements.

RFORMANCE

Prior to September 2015 PEPs were in place for compulsory school-age children only. PEPs are now in place for LAC aged two to their 18th birthday. The number of children with an up to date plan appears to have fallen to an annual low point. However we know that this is an issue with the authorisation process and that the actual rate is much higher, plans are in place to remedy this for next month. The focus on quality is now shifting to address the numbers of children and young people who are not in full time education and those whose school place is known to be fragile. The virtual school governing body will take responsibility for driving this improvement area. Exception reporting has been provided for the children who are without an up to date pep.

|                        |   |     |    | 6.1   | 2                             |               |            | 6.1   | 3     |
|------------------------|---|-----|----|---|-------------------------------|---------------|------------|---|-------|
|                        | Number of<br>Eligible LAC<br>with a<br>Personal<br>Education Plan |     |    | % LAC with<br>a Personal<br>Education<br>Plan | Numb<br>with u<br>Pe<br>Educa | ıp to<br>rson | date<br>al | % LAC with<br>up to date<br>Personal<br>Education<br>Plan |       |
|                        | Jan-16  | 260 | of | 268   | 97.0%                         | 243           | of         | 268   | 90.7% |
|                        | Feb-16  | 267 | of | 276   | 96.7%                         | 256           | of         | 276   | 92.8% |
|                        | Mar-16  | 272 | of | 278   | 97.8%                         | 267           | of         | 278   | 96.0% |
|                        | Apr-16  | 283 | of | 287   | 98.6%                         | 273           | of         | 287   | 95.1% |
| CE                     | May-16  | 282 | of | 285   | 98.9%                         | 275           | of         | 285   | 96.5% |
| IN MONTH PERFORMANCE   | Jun-16  | 282 | of | 289   | 97.6%                         | 280           | of         | 289   | 96.9% |
| -ori                   | Jul-16  | 287 | of | 295   | 97.3%                         | 286           | of         | 295   | 96.9% |
| PER                    | Aug-16  | 287 | of | 297   | 96.6%                         | 283           | of         | 297   | 95.3% |
| Ē                      | Sep-16  | 255 | of | 273   | 93.4%                         | 241           | of         | 273   | 88.3% |
| MON                    | Oct-16  | 216 | of | 230   | 93.9%                         | 140           | of         | 230   | 60.9% |
| Z                      | Nov-16  | 233 | of | 240   | 97.1%                         | 189           | of         | 240   | 78.8% |
|                        | Dec-16  | 235 | of | 254   | 92.5%                         | 211           | of         | 254   | 83.1% |
|                        | Jan-17  | 248 | of | 260   | 95.4%                         | 200           | of         | 260   | 76.9% |
|                        | Feb-17  | 248 | of | 265   | 93.6%                         | 143           | of         | 265   | 54.0% |
|                        | Mar-17  |     |    |   |                               |               |            |   |       |
|                        | 2013/ 14  |     |    |   | 73.3%                         |               |            |   | 65.7% |
| NNUAL                  | 2014/ 15  |     |    |   | 76.0%                         |               |            |   | 68.7% |
| ANNI                   | 2015/ 16  |     |    |   | 97.8%                         |               |            |   | 95.0% |
|                        | 2016/ 17 YTD  |     |    |   |                               |               |            |   |       |
| NG                     | SN AVE  |     |    |   |                               |               |            |   |       |
| LATEST<br>BENCHMARKING | BEST SN   |     |    |   |                               |               |            |   |       |
| L AT                   | NAT AVE   |     |    |   |                               |               |            |   |       |
| BE                     | NAT TOP<br>QTILE  |     |    |   |                               |               |            |   |       |





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#### CARE LEAVERS

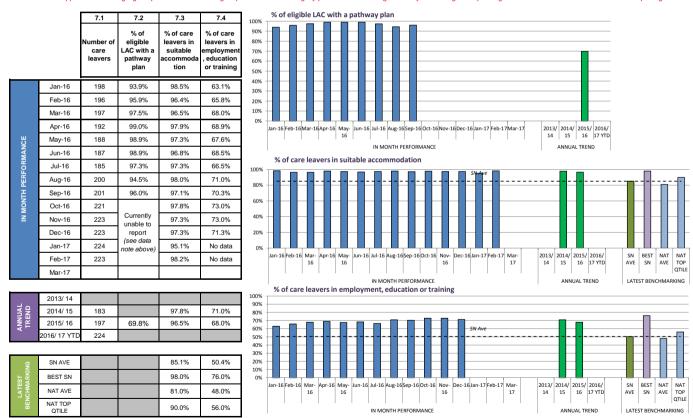
DEFINITION

A care leaver is defined as a person aged 25 or under, who has been looked after away from home by a local authority for at least 13 weeks since the age of 14; and who was looked after away from home by the local authority at school-leaving age or after that date. Suitable accommodation is defined as any that is not prison or bed and hereakfast.

PERFORMANCE ANALYSIS

See note below. Team managers continue to report performance at fortnightly performance meetings so that compliance can be assured.

DATA NOTE: Care Leavers information was not part of the automated data migration, service are in the process of manually inputting full cohort information. Any data provided for Oct 16 onwards has been supplied from the highlight reports that team managers provide for the fortnightly performance meetings. Monthly monitoring via Liquid Logic will be re-established once the manual inputting is



#### **ADOPTIONS**

DEFINITION

Following a child becoming a LAC, it may be deemed suitable for a child to become adopted which is a legal process of becoming a non-biological parent. The date it is agreed that it is in the best interests of the child that they should be placed for adoption is known as their 'SHOBPA'. Following this a family finding process is undertaken to find a suitable match for the child based on the child's needs, they will then be matched with an adopter(s) followed by placement with their adopter(s). This adoption placement is monitored for a minimum of 10 weeks and assessed as stable and secure before the final adoption order is granted by court decision and the adoption order is made.

Targets for measures A1 and A2 are set centrally by government office.

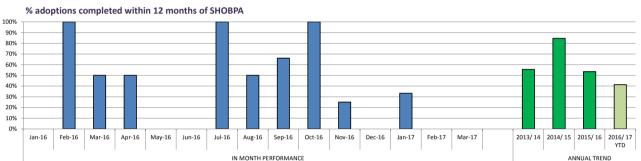
Performance each month can vary significantly given the size of the cohort which is always very small.

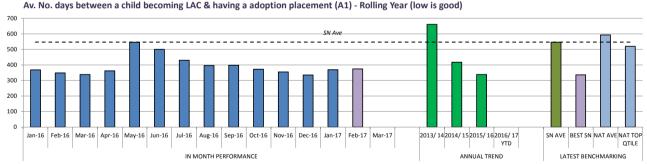
Given the small numbers it is most useful to look at a rolling 12 months than a month snapshot and overall performance in this area over the last three years has shown an improving trend. Importantly, all children awaiting adoption are reviewed in the fortnightly performance meeting and the reasons for delay examined and understood. The work of the new 'permanence' team which has been in place since January 2016 is really starting to show impact in terms of both reducing the length of care proceedings and ensuring timely matching and placing of younger children with prospective adopters. The good quality of the work of this team is attracting regular positive feedback from the courts and the impact on outcomes for children is tangible. The introduction of the Regional Adoption Agency in 2017 should further speed up the adoption process due to the pooling of resources in respect of assessments and adoptive parents.

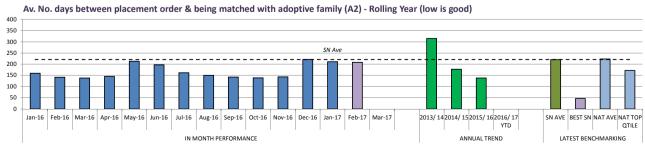
It is known that a number of children will have their final adoption approval decision before the end of the financial year, the service are projecting another 15 adoptions before the end of March 2017.

Data Note: Taken from manual tracker. Data requires inputting into LCS

|                        | 1                |                     |   |   | 1  |   |  |
|------------------------|------------------|---------------------|---|---|--|---|--|
|                        |                  |                     |   | 9.1   | 9.2  | 9.3   |  |
|                        |                  | Number of adoptions | Number of<br>adoptions<br>completed<br>within 12<br>months of<br>SHOBPA | %<br>adoptions<br>completed<br>within 12<br>months of<br>SHOBPA | Av. No. days between a child becoming LAC & having a adoption placement (A1) (rolling yr.) | Av. No. days<br>between<br>placement<br>order & being<br>matched with<br>adoptive<br>family (A2)<br>(rolling yr.) |  |
|                        | Jan-16           | 3                   | 0   | 0%  | 368.0  | 159.5   |  |
|                        | Feb-16           | 7                   | 7   | 100%  | 348.4  | 141.7   |  |
|                        | Mar-16           | 4                   | 2   | 50%   | 338.4  | 137.9   |  |
|                        | Apr-16           | 2                   | 1   | 50%   | 362.5  | 145.5   |  |
| S                      | May-16           | 2                   | 0   | 0%  | 546.8  | 213.3   |  |
| IN MONTH PERFORMANCE   | Jun-16           | 1                   | 0   | 0%  | 500.4  | 197.0   |  |
| -ORI                   | Jul-16           | 2                   | 2   | 100%  | 430.1  | 161.8   |  |
| PER                    | Aug-16           | 2                   | 1   | 50%   | 395.7  | 150.7   |  |
| Ē                      | Sep-16           | 3                   | 2   | 66%   | 398.3  | 142.4   |  |
| NON                    | Oct-16           | 2                   | 2   | 100%  | 372.3  | 138.6   |  |
| 2                      | Nov-16           | 4                   | 1   | 25%   | 354.3  | 143.4   |  |
|                        | Dec-16           | 1                   | 0   | 0%  | 335.7  | 221.3   |  |
|                        | Jan-17           | 9                   | 3   | 33%   | 368.8  | 211.0   |  |
|                        | Feb-17           | 1                   | 0   | 0%  | 374.7  | 208.4   |  |
|                        | Mar-17           |                     |   |   |  |   |  |
|                        | 2013/ 14         |                     |   | 55.6%   | 661.0  | 315.0   |  |
| JAL<br>ND              | 2014/ 15         |                     |   | 84.6%   | 417.5  | 177.3   |  |
| ANNUAL<br>TREND        | 2015/ 16         | 43                  | 23  | 53.5%   | 338.4  | 137.9   |  |
|                        | 2016/ 17 YTD     | 29                  | 12  | 41.4%   |  |   |  |
|                        |                  |                     |   |   | ſ  |   |  |
| NG<br>ING              | SN AVE           |                     |   |   | 546.5  | 220.6   |  |
| EST                    | BEST SN          |                     |   |   | 336.0  | 47.0  |  |
| LATEST<br>BENCHMARKING | NAT AVE          |                     |   |   | 593.0  | 223.0   |  |
| BEN                    | NAT TOP<br>OTILE |                     |   |   | 520.0  | 172.0   |  |







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<sup>\*</sup>Annual Trend relates to current reporting year April to Mar - not rolling year

<sup>\*\*</sup>adoptions have a 28 day appeal period so any children adopted in the last 28 days are still subject to appeal

# **CASELOADS**

#### DEFINITION

FORMANCE

Caseloads are all within acceptable limits . Performance meetings continue to examine caseloads in detail.

The impact of rising LAC has been a rise in the number of average cases per SW to 11 however the maximum is now at 17 well within accepted limits. A management review of all children with a section 20 legal status has identified the potential to return home for up to 15 children. If this is achieved, combined with new edge of care interventions, this will result in a significant decrease in workload.

|                      |        | 10.2  | 10.3                             |
|----------------------|--------|---|----------------------------------|
|                      |        | Maximum<br>caseload of<br>social<br>workers in<br>LAC Teams | Av. no. cases<br>in LAC<br>Teams |
|                      | Apr-16 | 17  | 13.2                             |
|                      | May-16 | 17  | 12.7                             |
|                      | Jun-16 | 18  | 11.8                             |
| NCE                  | Jul-16 | 15  | 13.7                             |
| RM/                  | Aug-16 | 15  | 12.7                             |
| RFO                  | Sep-16 | 15  | 12.0                             |
| H                    | Oct-16 | Impacted by<br>implement                                    |                                  |
| IN MONTH PERFORMANCE | Nov-16 | historically  |                                  |
| ž                    | Dec-16 | 19  | 12.5                             |
|                      | Jan-17 | 18  | 12.9                             |
|                      | Feb-17 | 17  | 11.0                             |
|                      | Mar-17 |   |                                  |

| 9            | 2013/14  |    |      |
|--------------|----------|----|------|
| TRE          | 2014/ 15 |    |      |
| ANNUAL TREND | 2015/ 16 | 19 | 14.1 |
| AN           | 2016/ 17 |    |      |

